
Annual Financial Statement
And Supporting Schedules

For The

TOWN OF KINDERSLEY

For the Year Ended December 31, 2025

Ministry of Government Relations, Government of Saskatchewan

2025-Financial-Statement-Template

December 2025

Notice:

While the Ministry of Government Relations attempts to ensure the accuracy of the information contained within this document, a municipality may wish to obtain advice from a lawyer or auditor in order to ensure the correct steps are taken throughout the financial reporting process. The Ministry of Government Relations and the Government of Saskatchewan do not warrant or make any other representations regarding the use, accuracy, applicability, or reliability of this template.

It is important to recognize that this template has been developed as a starting point for preparation of financial statements as required by *The Municipalities Act*. This template cannot be used in place of consulting with a lawyer or auditor. This template cannot anticipate every aspect, circumstance or situation that municipalities may encounter while working through their specific financial reporting process.

Partners

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INDEPENDENT AUDITOR'S REPORT

To Ministry of Government Relations and the Town of Kindersley

Qualified Opinion

We have audited the accompanying financial statements of the Town of Kindersley, which comprise the statement of financial position as at December 31, 2025, and the statements of operations, statement of changes in net assets (debt) and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our auditor's report, the accompanying financial statements present fairly, in all material respects, the financial position of the Town of Kindersley as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Town of Kindersley in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Insufficient Support for Asset Retirement Obligations

Under PSAS, as of the year ended December 31, 2025, the Town of Kindersley was required to adopt a new accounting standard, PS 3290 – Asset Retirement Obligations. Asset retirement obligations are legal obligations associated with the retirement of tangible capital assets. During the initial year of adoption, the Town is to identify all legal obligations associated with the retirement of its assets to ensure completeness and existence of asset retirement obligations are recorded, and to estimate the future costs of remediation of these obligations to determine their valuation. The Town of Kindersley has not provided sufficient appropriate audit evidence regarding the completeness, existence, and valuation of the amounts recorded and the disclosures required in respect of this liability.

Consequently, we were unable to determine whether the amounts in question should have been adjusted with respect to the accumulated surplus (deficit) as at December 31, 2025; tangible capital assets and the asset retirement obligations as at December 31, 2025 and the related expenses for the year then ended.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town of Kindersley's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of

accounting unless management either intends to liquidate the Town of Kindersley or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town of Kindersley's financial reporting process.

Auditor's Responsibilities for the Audit of Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Kindersley's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town of Kindersley's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town of Kindersley to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

A handwritten signature in black ink, appearing to read 'CHBB', with a large, sweeping underline that extends to the left and then curves back under the letters.

Kindersley, Saskatchewan

Chartered Professional Accountants

June 15, 2026

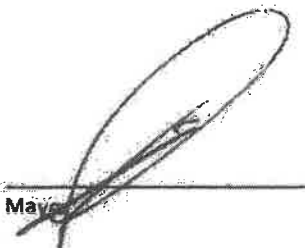
Management's Responsibility

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the consolidated financial statements.

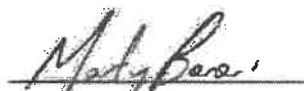
The Council is composed of elected officials who are not employees of the municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the municipality's external auditors.

CHBB Chartered Professional Accountants, an independent firm of *Chartered Professional Accountants*, is appointed by the Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and management to discuss their audit findings.



Mayor

15-Jun-26



Administrator

Municipality of **Town of Kindersley**
Statement 1: Consolidated Statement of Financial Position
As at December 31, 2025

Statement 1

	2025	2024
FINANCIAL ASSETS		
Cash and Cash Equivalents (Note 2)	10,210,898	11,995,119
Investments (Note 3)	-	-
Taxes Receivable - Municipal (Note 4)	1,485,616	1,052,244
Other Accounts Receivable (Note 5)	1,542,252	1,559,798
Assets Held for Sale (Note 6)	1,715,351	1,750,595
Long-Term Receivable (Note 7)	46,831	47,504
Debt Charges Recoverable (Note 8)	-	-
Derivative Assets <i>[if applicable]</i> (Note 9)	-	-
Other (Specify)		
Total Financial Assets	15,000,948	16,405,260
LIABILITIES		
Bank Indebtedness (Note 10)		-
Accounts Payable	575,587	860,023
Accrued Liabilities Payable	-	-
Derivative Liabilities <i>[if applicable]</i> (Note 9)	-	-
Deposits	428,981	427,384
Deferred Revenue (Note 11)	597,119	276,939
Asset Retirement Obligation (Note 12)	415,995	426,510
Liability for Contaminated Sites (Note 13)	-	-
Infrastructure Liability <i>[if applicable]</i> (Note 27)	-	-
Other Liabilities	-	-
Long-Term Debt (Note 14)	3,361,636	4,711,781
Lease Obligations (Note 15)	-	-
Total Liabilities	5,379,319	6,702,637
NET FINANCIAL ASSETS (DEBT)	9,621,630	9,702,623
NON-FINANCIAL ASSETS		
Tangible Capital Assets (Schedule 6, 7)	90,113,879	88,614,293
Intangible Capital Assets <i>[if applicable]</i> (Schedule 8, 9)	-	-
Prepayments and Deferred Charges	172,973	496,312
Stock and Supplies	951,198	657,525
Other (Note 16)		
Total Non-Financial Assets	91,238,050	89,768,130
ACCUMULATED SURPLUS (DEFICIT)	100,859,679	99,470,753
Accumulated surplus is comprised of:		
Accumulated Surplus (Deficit) excluding remeasurement gains (losses) (Schedule 10)	100,859,679	99,470,753
Accumulated remeasurement gains (losses) (Statement 5)	-	-

Unrecognized Assets (Note 1 m)
Contingent Assets (Note 22)
Contractual Rights (Note 23)
Contingent Liabilities (Note 17)
Contractual Obligations and Commitments (Note 24)

The accompanying notes and schedules are an integral part of these statements.

	2025 Budget	2025	2024
REVENUES			
Tax Revenue (Schedule 1)	9,069,390	8,806,590	8,940,174
Other Unconditional Revenue (Schedule 1)	1,348,300	1,348,295	1,265,830
Fees and Charges (Note 28 <i>(if applicable)</i> , Schedule 4, 5)	5,419,630	5,584,770	5,665,235
Conditional Grants (Note 28 <i>(if applicable)</i> , Schedule 4, 5)	540,000	728,548	563,378
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	18,500	19,335	(253,542)
Intangible Capital Asset Sales - Gain (Schedule 4, 5)	-	-	-
Land Sales - Gain (Schedule 4, 5)	-	85,595	3,432
Investment Income (Note 3) (Schedule 4, 5)	431,500	380,581	669,768
Commissions (Schedule 4, 5)	-	-	-
Restructurings (Note 25 <i>(if applicable)</i> , Schedule 4,5)	-	-	-
Other Revenues (Schedule 4, 5)	-	-	-
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	-	-	1,319,839
Total Revenues	16,827,320	16,953,713	18,174,115

EXPENSES			
General Government Services (Schedule 3)	1,184,085	1,194,661	1,316,675
Protective Services (Schedule 3)	1,487,950	1,460,511	1,343,864
Transportation Services (Schedule 3)	3,841,050	3,660,288	3,454,372
Environmental and Public Health Services (Schedule 3)	549,180	503,522	486,461
Planning and Development Services (Schedule 3)	664,690	670,096	418,447
Recreation and Cultural Services (Schedule 3)	5,156,660	5,037,574	4,937,958
Utility Services (Schedule 3)	3,451,800	3,038,133	2,833,608
Restructurings (Note 25 <i>(if applicable)</i> , Schedule 3)	-	-	-
Total Expenses	16,335,415	15,564,787	14,791,384

Annual Surplus (Deficit) of Revenues over Expenses	491,905	1,388,927	3,382,731
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Accumulated Surplus (Deficit) excluding remeasurement gains (losses), Beginning of Year	99,470,753	99,470,753	96,088,022
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Accumulated Surplus (Deficit) excluding remeasurement gains (losses), End of Year	99,962,658	100,859,679	99,470,753
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The accompanying notes and schedules are an integral part of these statements.

Municipality of Town of Kindersley
Statement 3: Consolidated Statement of Change in Net Financial Assets
As at December 31, 2025

Statement 3

	2025 Budget	2025	2024
Annual Surplus (Deficit) of Revenues over Expenses	491,905	1,388,927	3,382,731
(Acquisition) of tangible capital assets	(4,383,010)	(4,810,301)	(7,281,577)
Amortization of tangible capital assets	3,130,400	3,292,549	2,956,418
Amortization of intangible capital assets			
Proceeds on disposal of tangible capital assets	18,500	37,500	114,862
Loss (gain) on the disposal of tangible capital assets	-	(19,335)	253,542
Proceeds on disposal of intangible capital assets	-	-	-
Loss (gain) on the disposal of intangible capital assets	-	-	-
Transfer of assets/liabilities in restructuring transactions	-	-	-
Surplus (Deficit) of capital expenses over expenditures	(1,234,110)	(1,499,586)	(3,956,755)
(Acquisition) of supplies inventories			
(Acquisition) of prepaid expense		323,338	(390,998)
Consumption of supplies inventory		(293,673)	48,544
Use of prepaid expense			
Surplus (Deficit) of expenses of other non-financial over expenditures	-	29,666	(342,454)
Unrealized remeasurement gains (losses)		-	-
Increase/Decrease in Net Financial Assets	(742,205)	(80,994)	(916,478)
Net Financial Assets (Debt) - Beginning of Year	9,702,623	9,702,623	10,619,101
Net Financial Assets (Debt) - End of Year	8,960,418	9,621,630	9,702,623

The accompanying notes and schedules are an integral part of these statements.

Municipality of **Town of Kindersley**
Statement 4: Consolidated Statement of Cash Flow
As at December 31, 2025

Statement 4

	2025	2024
Cash provided by (used for) the following activities		
Operating:		
Annual Surplus (Deficit) of Revenues over Expenses	1,388,927	3,382,731
Amortization of tangible capital assets	3,292,549	2,956,418
Amortization of intangible capital assets	-	-
Loss (gain) on disposal of tangible capital assets	(19,335)	253,542
Loss (gain) on disposal of intangible capital assets	-	-
	4,662,142	6,592,691
Change in assets/liabilities		
Taxes Receivable - Municipal	(433,372)	262,660
Other Receivables	18,219	931,073
Assets Held for Sale	35,243	34,934
Other Financial Assets	-	-
Accounts and Accrued Liabilities Payable	(284,436)	(10,007)
Derivative Liabilities <i>[if applicable]</i>	-	-
Deposits	1,597	4,037
Deferred Revenue	320,180	(355,906)
Asset Retirement Obligation	(10,515)	(39,356)
Liability for Contaminated Sites	-	-
Infrastructure Liability <i>[if applicable]</i>	-	-
Other Liabilities	-	-
Stock and Supplies	(293,673)	48,544
Prepayments and Deferred Charges	323,338	(390,997)
Other (Specify)	-	-
Cash provided by operating transactions	4,338,725	7,077,674
Capital:		
Acquisition of capital assets	(4,810,301)	(7,281,577)
Proceeds from the disposal of capital assets	37,500	114,862
Cash applied to capital transactions	(4,772,801)	(7,166,715)
Investing:		
Decrease (increase) in restricted cash or cash equivalents	-	-
Proceeds on disposal of investments	-	(2,534)
Decrease (increase) in investments	-	-
Cash provided by (applied to) investing transactions	-	(2,534)
Financing:		
Debt charges recovered	-	-
Long-term debt issued	-	1,600,000
Long-term debt repaid	(1,350,146)	(1,222,526)
Other financing	-	-
Cash provided by (applied to) financing transactions	(1,350,146)	377,474
Change in Cash and Cash Equivalents	(1,784,222)	285,899
Cash and Cash Equivalents	11,995,120	11,709,221
Cash and Cash Equivalents - End of Year	10,210,898	11,995,120
Cash and cash equivalents is made up of:		
Cash and cash equivalents (Note 2)	10,210,898	11,995,119
Less: restricted portion of cash and cash equivalents (Note 2)	-	-
Temporary bank indebtedness	10,210,898	11,995,119

The accompanying notes and schedules are an integral part of these statements.

Municipality of Town of Kindersley
Statement 5: Consolidated Statement of Remeasurement Gains and Losses
As at December 31, 2025

Statement 5

	2025	2024
Accumulated remeasurement gains (losses) at the beginning of the year:		
Unrealized gains (losses) attributable to (Note 3):		
Derivatives		
Equity Investments measured at fair value		
Foreign exchange (if applicable)		
	-	-
Amounts reclassified to the Statement of Operations (Note 3):		
Derivatives		
Equity Investments measured at fair value		
Reversal of net remeasurements of portfolio investments		
Foreign exchange (if applicable)		
	-	-
Net remeasurement gains (losses) for the year	-	-
Accumulated remeasurement gains(losses) at end of year	-	-

The accompanying notes and schedules are an integral part of these statements.

1. Significant Accounting Policies

The consolidated financial statements of the municipality have been prepared by management in accordance with Canadian public sector accounting standards (PSAS) as recommended by the Chartered Professional Accountants of Canada (CPA Canada). Significant aspects of the accounting policies adopted by the municipality are as follows:

Basis of Accounting: The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting requires revenues to be recognized as they become available and measurable and expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The consolidated financial statements consolidate the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. Entities included in these consolidated financial statements are as follows:

There are no other entities included in these financial statements.

All inter-organizational transactions and balances have been eliminated.

Partnerships: A partnership represents a contractual arrangement between the municipality and a party or parties outside the reporting entity. The partners have significant, clearly defined common goals, make a financial investment in the partnership, share control of decision making, and share, on an equitable basis, the significant risks and benefits associated with the operations of the partnership. These consolidated financial statements contain the following partnerships:

There are no partnerships.

All inter-organizational transactions and balances have been eliminated.

- b) **Collection of funds for other authorities:** Collection of funds by the municipality for school boards, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.
- c) **Government Transfers:** Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as revenue in the period that the events giving rise to the transfer occur, providing:
- a) the transfers are authorized
 - b) any eligibility criteria and stipulations have been met; and
 - c) reasonable estimates of the amounts can be made.

Unearned government transfer amounts received will be recorded as deferred revenue until eligibility criteria or stipulations are met.

Earned government transfer amounts not received will be recorded as an amount receivable.

Government transfers to individuals and other entities are recognized as an expense when the transfers are authorized and all eligibility criteria have been met.

- d) **Other (Non-Government Transfer) Contributions:** Unrestricted contributions are recognized as revenue in the year received or in the year the funds are committed to the municipality if the amount can be reasonably estimated and collection is reasonably assured. Externally restricted contributions are contributions for which the contributor has placed restrictions on the use of the resources. Externally restricted contributions are deferred until the resources are used for the purpose specified, at which time the contributions are recognized as revenue. In-kind contributions are recorded at their fair value when they are received.

1. Significant Accounting Policies - continued

- e) **Revenue** - Revenues are recorded on the accrual basis. Revenues are recognized in the period in which the transactions or events occurred that gave rise to the revenues, provided the amount to be received can be reasonably estimated and collection is reasonably assured.

The Town's sources of revenue include the following:

Tax Revenue and Fees and Charges - Revenues from taxes and fees and charges are recognized in the year they are earned. Revenues from transactions with performance obligations, which are enforceable promises to provide specific goods or services to the specific payor in return for promised consideration, are recognized when (or as) the Town satisfies a performance obligation and control of the benefits associated with the goods and services that have been passed to the payor. For each performance obligation, the Town determines whether the performance obligation is satisfied over a period of time or at a point in time. The Town will need to consider the effects of multiple performance obligations, variable consideration, the existence of significant concessionary terms and non-cash considerations when determining the consideration to be received.

Revenues from transactions with no performance obligations are recognized when the Town has the authority to claim or retain an inflow of economic resources and has identified a past transaction or event that gives rise to an asset. For each transaction with no performance obligation, the Town recognized revenue at its realizable value.

Investment Income - Interest is recognized as revenue when it is earned.

For each performance obligation, the municipality must ascertain whether the obligation is satisfied over a period of time, or at a point in time. In order to do this, the characteristics of the underlying goods and/or services must be considered in order to determine when the ultimate performance obligations will be satisfied. If any of the below criteria are met, the revenue must be recognized over a period of time; otherwise, corresponding amounts are to be recognized at a point in time.

- a) The payor simultaneously receives and consumes the benefits provided by the municipality's performance as they fulfil the performance obligation
- b) The municipality's performance creates or enhances an asset (for example, work in progress) that the payor controls or uses as the asset is created or enhanced
- c) The municipality's performance does not create an asset with an alternative use to itself, and the municipality has an enforceable right to payment for performance completed to date
- d) The municipality is expected to continually maintain or support the transferred good or service under the terms of the agreement
- e) The municipality provides the payor with access to a specific good or service under the terms of the agreement

When determining the amounts of revenue to recognize at various stages along the point of time, determinants vary but often include percentage complete.

Deferred Revenue - Fees and charges: Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

- f) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- g) **Net Financial Assets:** Net Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- h) **Non-Financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- i) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 10.

1. Significant Accounting Policies - continued

- j) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.
- k) **Financial Instruments:** Derivative and equity instruments (or other portfolio investments) that are quoted in an active market are carried at fair value. All other financial instruments are measured at cost/amortized cost; financial assets measured at amortized cost are recognized initially net of transaction costs with interest income recognized using the effective interest rate method. Impairment losses are recognized in the statement of operations when there is an other than temporary decline in value.

[If applicable:

The municipality has elected to measure other specific instruments at fair value, to correspond with how they are evaluated and managed. As follows:

- List any financial instruments elected to be measured at fair value]

Interest and dividends attributable to financial instruments are reported in the statement of operations. Unrealized gains and losses are recognized in the statement of remeasurement gains and losses. When the investment is disposed of the accumulated gains or losses are reclassified to the statement of operations.

[If externally restricted financial instruments exist : When investment income and unrealized gains and losses from changes in the fair value of financial instruments are externally restricted, the investment income and fair value changes are recognized as liabilities until the external restrictions are satisfied.]

Long-term debt:

Long-term debt is initially recognized net of premiums, discounts and transaction costs and is measured at amortized cost with interest expense recognized using the effective interest rate method.

Long-term receivable:

Receivables with terms longer than one year have been classified as other long-term receivables.

Measurement of Financial Instruments:

The municipalities financial assets and liabilities are measured as follows:

<u>Financial Statement line item</u>	<u>Measurement</u>
Cash & Cash Equivalents	Cost and amortized cost
Investments	Fair value
Other Accounts Receivable	Cost and amortized cost
Long term receivable	Amortized cost
Debt Charges Recoverable	Amortized cost
Bank Indebtedness	Amortized cost
Accounts payable and accrued liabilities	Cost
Deposit liabilities	Cost
Long-Term Debt	Amortized cost
Derivative Assets and Liabilities	Fair value

- l) **Inventories:** Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

1. Significant Accounting Policies - continued

- m) **Tangible Capital Assets:** All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant deflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. Tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	5 to 20 Yrs
Buildings	10 to 50 Yrs
Vehicles & Equipment	
Vehicles	5 to 10 Yrs
Machinery and Equipment	5 to 10 Yrs
Leased capital assets	Lease term
Infrastructure Assets	
Infrastructure Assets	30 to 75 Yrs
Water & Sewer	31 to 75 Yrs
Road Network Assets	32 to 75 Yrs

[If method other than straight line used the method must be separately disclosed]

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art and Other Unrecognized Assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

[List other unrecognized assets, if any].

Capitalization of Interest: The municipality does *[not]* capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the consolidated financial statements as either a capital or operating lease. Any lease that transfers substantially all of the benefits and risk associated with the leased asset is classified as a capital lease and recorded as tangible capital assets. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a [amortization method] basis, over their estimated useful lives *[lease term]*. Any other lease not meeting the before mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

1. Significant Accounting Policies - continued

- n) **Public Private Partnerships:** Public private partnerships where the municipality procures infrastructure using a private sector partner are accounted for and reported as infrastructure assets on the Statement of Financial Position and are initially recognized at cost. Cost includes the gross amount of consideration given up to acquire, construct, develop or better a tangible capital asset; and all costs directly attributable to the acquisition, construction, development or betterment of the infrastructure asset. Infrastructure assets are amortized over the assets useful life and recognized as an expense in the Statement of Operations. *[Where a performance obligation is recognized, disclose how revenue is being recognized.]*

When the municipality has recognized an infrastructure asset in relation to a public private partnership arrangement and has an obligation to provide consideration to the private sector partner, the municipality recognizes a corresponding infrastructure liability on the Statement of Financial Position. Infrastructure liabilities are initially measured at the same amount as the related infrastructure asset, reduced for any consideration previously provided to the public sector partner. Other consideration attributable to the partnership agreement such as operating and maintenance payments are excluded from the measurement of the liability. Two common models used to measure infrastructure liabilities are the financial liability and user pay models. The financial liability model is utilized when the municipality designs, builds, finances, operates and/or maintains infrastructure in exchange for a contractual right to receive cash or another asset. The reason for this being that the corresponding liability constitutes a financial liability. The user pay model is applicable when the private sector partner designs, buildings, finances, operates and/or maintains the infrastructure in exchange for a right to charge the ultimate end users. This compensation granted by the municipality is facilitated via the granting of rights to earn revenue from a third party. Due to such, the corresponding liability should be classified as a performance obligation.

Key estimation techniques used are as follows; *[insert key estimates made including the basis for such]* . (For reference key estimation techniques may include independent market appraisals, relevant past transactions or quotes generated by other bidders). Key assumptions also include *[insert key assumptions made including the basis for such]* .

[If applicable: If the prescribed discount rates per PS 3160.55-.56 were determined unavailable and an alternative discount rate was used to calculate the finance charge embedded in the financial liability, include an explanation of why the prescribed discount rates were determined to be unavailable : The municipality has utilized a discount rate of [rate] to reflect financing charges that are inherent in existing public private partnerships. The reason that this rate was applied in lieu of the implicit contract rate, weighted cost of capital or [private sector partner]'s cost of capital is [insert reason].]

- o) **Trust Funds:** Funds held in trust for others, under a trust agreement or statute, are not included in the consolidated financial statements as they are not controlled by the municipality. Trust fund activities administered by the municipality are disclosed in Note 20.
- p) **Employee Benefit Plans:** Contributions to the municipality's multiemployer defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to their contributions.
- q) **Liability for Contaminated Sites:** Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:
- a) an environmental standard exists;
 - b) contamination exceeds the environmental standard;
 - c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
 - d) it is expected that future economic benefits will be given up; and
 - e) a reasonable estimate of the amount can be made.

1. Significant Accounting Policies - continued

- r) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period.

Measurement uncertainty impacts the following financial statement areas:

Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available.

Amortization is based on the estimated useful lives of tangible capital assets and intangible capital assets.

The liability associated with asset retirement obligations are measured with reference to the best estimate of the amount required. Measurement of financial instruments at fair value and recognition and measurement of impairment of financial instruments requires the use of significant management estimates.

The values associated with the initial recognition and impairment tests of intangible capital assets involve significant estimates and assumptions, including those with respect to future cash inflows and outflows, discount rates and asset lives.

These determinations will affect the amount of amortization expense on intangible capital assets recognized in future periods.

Management assesses impairment by comparing the recoverable amount of an intangible capital asset with its carrying value. The determination of the recoverable amount involves significant estimation by management.

Include if there are materially significant measurement uncertainties associated with revenues:

The municipality is subject to material uncertainties specifically pertaining to *[revenue source]*. These estimates along with their corresponding assumptions are monitored for continued accuracy on an ongoing basis. Further details regarding these uncertainties have been detailed as applicable below.

[For each uncertainty the nature must be disclosed in conjunction with any applicable amounts or associated timings. Such uncertainty may pertain to identifying performance obligations, determining the transaction price or difficulties defining when the performance obligations are ultimately satisfied. Ultimately the level of detailed needs to be shaped by the usefulness of the information to the user's interpretation of the financial statements].

Include if there are materially significant measurement uncertainties associated with public private partnerships:

The municipality is subject to material uncertainties specifically pertaining to *[infrastructure asset / liability]*. These estimates along with their corresponding assumptions are monitored for continued accuracy on an ongoing basis. Further details regarding these uncertainties have been detailed as applicable below.

[For each uncertainty the nature must be disclosed in conjunction with any applicable amounts or associated timings. Such uncertainty may pertain to significant terms of the arrangement such as minimum guarantees, renegotiations, repricing, deductions related to non-performance, etc. Ultimately the level of detailed needs to be shaped by the usefulness of the information to the user's interpretation of the financial statements].

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

1. Significant Accounting Policies - continued

- s) **Basis of Segmentation/Segment Report:** The municipality follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: Provides for the administration of the municipality.

Protective Services: Comprised of expenses for Police and Fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

- t) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on May 12, 2025.

- u) **Assets Held for Sale:** the municipality is committed to selling the asset, the asset is in a condition to be sold, the asset is publicly seen to be for sale, there is an active market for the asset, there is a plan in place for selling the asset and the sale is reasonably anticipated to be completed within one year of the financial statement date.

- v) **Asset Retirement Obligation:** Asset Retirement Obligations represent the legal obligations associated with the retirement of a tangible capital asset that result from its acquisition, construction, development, or normal use. The tangible assets include but not limited to assets in productive use, assets no longer in productive use, leased tangible capital assets.

The liability associated with an asset retirement obligation is measured with reference to the best estimate of the amount required to ultimately remediate the liability at the financial statement date to the extent that all recognition criteria are met. Asset retirement obligations are only recognized when there is a legal obligation for the municipality to incur costs in relation to a specific TCA, when the past transaction or event causing the liability has already occurred, when economic benefits will need to be given up in order to remediate the liability and when a reasonable estimate of such amount can be made. The best estimate of the liability includes all costs directly attributable to the remediation of the asset retirement obligation, based on the most reliable information that is available as at the applicable reporting date. Where cash flows are expected over future periods, the liability is recognized using a present value technique.

When a liability for an asset retirement obligation is initially recognized, a corresponding adjustment to the related tangible capital asset is also recognized. Through the passage of time in subsequent reporting periods, the carrying value of the liability is adjusted to reflect accretion expenses incurred in the current period. This expense ensures that the time value of money is considered when recognizing outstanding liabilities at each reporting date. The capitalized asset retirement cost within tangible capital assets is also simultaneously depreciated on the same basis as the underlying asset to which it relates.

At remediation, the municipality derecognizes the liability that was established. In some circumstances, gains or losses may be incurred upon settlement related to the ongoing measurement of the liability and corresponding estimates that were made and are recognized in the statement of operations.

1. Significant Accounting Policies - continued

- w) **Loan Guarantees:** The municipality provides loan guarantees for various (describe) organizations, which are not consolidated as part of the municipality's Statements. As the guarantees represent potential financial commitments for the municipality, these amounts are considered as contingent liabilities and not formally recognized as liabilities until the municipality considers it likely for the borrower to default on its obligation and the amount of the liability can be estimated. The municipality monitors the status of the organizations, loans, and lines of credit annually and in the event that payment by the municipality is likely to occur, a provision will be recognized in the Statements.

- x) *[Only include this section if applicable; otherwise, remove prior to final presentation.]*

Intangible capital assets: Identifiable intangible capital assets are initially recorded at *[insert basis for measurement]*, less accumulated amortization and any accumulated impairment losses. Purchased intangibles are recognized as non-financial assets in the financial statements.

The carrying value of identifiable intangible capital assets with finite lives are amortized over the asset's useful life.

Asset

Useful Life

[List intangible capital asset and useful life]

1. Significant Accounting Policies - continued

y) **New Accounting Policies Adopted During the Year:**

PS 3400, Revenue, a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer. This section may be applied retroactively or prospectively.

Prospective Application: During the year, the municipality adopted a new accounting policy with respect to revenue. The municipality now accounts for such transactions as per Note 1(e). Prior to this, the municipality accounted for these transactions in the same manner. The adoption of the revenue accounting policy has had no impact on the municipality's consolidated financial statements.

PSG-8, Purchased intangibles, provides guidance on accounting for and reporting on purchased intangible capital assets. It provides clarity on the recognition criteria, along with instances of assets that would not meet the definition of such. Application may be made either retroactively or prospectively in accordance with PS 2120 Accounting Changes.

Prospective Application: During the year, the municipality adopted a new accounting policy with respect to purchased intangibles. The municipality now accounts for such transactions as per Note 1(x). Prior to this, the municipality accounted for these transactions in the same manner. The adoption of the revenue accounting policy has had no impact on the municipality's consolidated financial statements.

PS 3160, Public private partnerships, a new standard establishing guidance on how to account for and report on partnerships between public and private sector entities. Specifically those in which the entity in the public sector procures infrastructure in conjunction with a private sector entity. In these scenarios the private sector entity must have obligations to design, build, acquire or improve existing infrastructure. Furthermore they must also finance the transaction past the point in which the asset is initially ready for use along with operating and/or maintaining such on an ongoing basis. The standard may be applied either retroactively (with or without prior period restatement) or prospectively.

Prospective Application: During the year, the municipality adopted a new accounting policy with respect to public private partnerships. The municipality now accounts for such transactions as per Note 1(n). Prior to this, the municipality accounted for these transactions in the same manner. The adoption of the revenue accounting policy has had no impact on the municipality's consolidated financial statements.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

2. Cash and Cash Equivalents

	2025	2024
Cash	10,210,898	11,995,119
Short-term investments - amortized cost	-	-
Restricted Cash	-	-
Total Cash and Cash Equivalents	10,210,898	11,995,119

Cash and cash equivalents includes balances with banks and short-term deposits with maturities of three months or less. [Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.]

3. Investments

	2025	2024
Investments carried at fair value:		
<i>[List if any; e.g.:]</i>	-	-
Equity instruments quoted in an active market	-	-
Other portfolio investments	-	-
Derivatives	-	-
	-	-
Investments carried at amortized cost:	-	-
<i>[List if any; e.g.:]</i>	-	-
Short-term notes and deposits	-	-
Government/government guaranteed bonds	-	-
	-	-
Total investments	-	-

Short-term notes and deposits have effective interest rates of [% to % (Prior - % to %)] and mature in less than one year.
Government and government guaranteed bonds have effective interest rates of [% to % (Prior - % to %)] with maturity dates from [date].

Investment Income	2025	2024
Interest	379,378	663,266
Dividends	1,203	6,503
Realized gains (losses) previously recognized in the statement of remeasurement	-	-
Realized gains (losses) on disposal	-	-
Impairment charges	-	-
Net settlement on derivative financial instruments	-	-
	-	-
Total investment income	380,581	669,768

Unrealized gains on equity investments carried at fair value of [\$\$(Prior - \$\$)] have been recognized in the statement of remeasurement gains and losses.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

4. Taxes Receivable - Municipal

	2025	2024
Municipal - Current	466,200	399,715
- Arrears	1,048,155	691,268
	1,514,355	1,090,983
- Less Allowance for Uncollectible	(28,739)	(38,739)
Total municipal taxes receivable	1,485,616	1,052,244
School -Current	45,334	29,572
-Arrears	404,339	262,618
Total taxes to be collected on behalf of School Divisions	449,672	292,190
Other		
Total taxes and grants in lieu receivable or to be collected on behalf of other organization	1,935,288	1,344,434
Deduct taxes to be collected on behalf of other organizations	(449,672)	(292,190)
Total Taxes Receivable - Municipal	1,485,616	1,052,244

5. Other Accounts Receivable

Federal Government	39,756	100,330
Provincial Government	-	-
Local Government		-
Utility	594,565	588,640
Trade	841,080	792,359
Other (Specify) (Bylaw & MHLF)	77,804	85,247
Total Other Accounts Receivable	1,553,205	1,566,576
Less: Allowance for Uncollectible	(10,953)	(6,778)
Net Other Accounts Receivable	1,542,252	1,559,798

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

6. Assets Held for Sale

	2025	2024
Tax Title Property	184,120	184,120
Allowance for market value adjustment	(3,603)	(603)
Net Tax Title Property	180,517	183,517
Other Land	1,534,835	1,567,078
Allowance for market value adjustment		
Net Other Land	1,534,835	1,567,078
Other (Describe)		
Total Assets Held for Sale	1,715,351	1,750,595

7. Long-Term Receivable

	2025	2024
Sask Assoc. of Rural Municipalities - Self Insurance Fund		
Other (<i>Patronage Equity</i>)	46,831	47,504
Total Long-Term Receivables	46,831	47,504

8. Debt Charges Recoverable

	2025	2024
Current debt charges recoverable		
Non-current debt charges recoverable		
Total Debt Charges Recoverable	-	-

The municipality has undertaken a project with *[describe nature of project and identify partners]*. The municipality assumed the long-term financing of *[\$ - amount]*; however, *[\$ - amount]* plus interest at *[%]* is recoverable from *[name of municipality]* with respect to this financing. Amounts are recoverable in annual principal instalments of *[\$]* plus interest, and mature *[date]*.

Future debt charges recoverable are as follows:

Year	Principal	Interest	Total
2026			-
2027			-
2028			-
2029			-
2030			-
Thereafter			-
Balance	-	-	-

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

9. Financial Instruments - Fair Value Disclosures

	Fair value hierarchy level	2025		2024	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Financial assets carried at fair value <i>[List if any; e.g.:]</i>	Level 1 / 2 / 3				
Equity instruments quoted in an active market					
Co-op Equity		46,831	46,831	47,504	47,504
Derivative assets					
Total financial assets carried at fair value		46,831	46,831	47,504	47,504

	Fair value hierarchy level	2025		2024	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Financial liabilities carried at fair value <i>[List if any; e.g.:]</i>	Level 1 / 2 / 3				
Derivative liability					
Total financial liabilities carried at fair value		-	-	-	-

For those instruments measured at cost / amortized cost the carrying value approximates the fair value.

Financial instruments are classified as level 1, 2 or 3 for the purposes of describing the basis of the inputs used to measure the fair values of financial instruments in the fair value measurement category, as described below:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets / liabilities;

Level 2 - Inputs other than those in Level 1, that are either directly or indirectly observable for the assets or liabilities; and

Level 3 - Inputs that are not based on observable market data (unobservable inputs).

Fair value is determined by *[For each group of financial instrument measured at fair value specify the methods and, when a valuation technique is used, the assumptions (e.g.: prepayment rates, rates of estimated credit losses, interest rates, discount rates) applied in determining fair values for each class of financial assets or financial liabilities. If there has been a change in valuation technique, a government discloses that change and the reasons for making it.]*

[If there were no significant transfers during the period, use the following : There were no significant transfers between Fair Value Hierarchy Levels during the period.

If there were significant transfers between levels include the applicable following sections; any sections not used can be removed for final presentation:]

[Insert the following if there were transfers between Levels 1 and 2 during the period. Remove if not applicable.]

Information on Financial Instruments designated to fair value category levels 1 & 2:

	2025
Significant transfers from level 1 to level 2	-
Significant transfers from level 2 to level 1	-

Transfers from level 1 to level 2 were made because *[describe reason]*.

Transfers from level 2 to level 1 were made because *[describe reason]*.

[Insert the following if there were transfers from/to Level 3 during the period. Remove if not applicable.]

Reconciliation of level 3 fair value financial instruments

	2025	2024
Opening balance	-	-
Remeasurement gains (losses) for the period	-	-
Purchases	-	-
Sales	-	-
Transfers to level 3 from <i>[level 1 or 2]</i>	-	-
Transfers from level 3 from <i>[level 1 or 2]</i>	-	-
Closing balance	-	-

Transfers to level 3 to level *[1 or 2]* were made because *[describe reason]*.

Transfers from level 3 to level *[1 or 2]* were made because *[describe reason]*.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

10. Bank Indebtedness

Bank indebtedness includes an operating loan amounting to [\$] ([prior year] - [\$]) and bearing interest at prime plus [# %]. Assets pledged as collateral are [describe assets].

Credit Arrangements

[Disclosure appropriate where lines of credit have been authorized, but no amount is drawn at the financial statement date]

At [date], the Municipality had lines of credit totaling [\$], none of which were drawn. The following has been collateralized in connection with this line of credit:

- General security agreement; and
- Hypothecation of certain preferred shares (market value at [date] of [\$]).

11. Deferred Revenue

	2024	Externally Restricted Inflows	Revenue Earned	2025
Sponsorship Revenue				
Canada Community Building Fund	(74,854)		284,524	209,670
Miscellaneous Revenue				
Prepaid taxes	351,793		35,656	387,449
Total Deferred Revenue	276,939	-	320,180	597,119

12. Asset Retirement Obligation

	2025	2024
Balance, beginning of the year	\$ 426,510	\$ 465,866
Liabilities incurred		
Liabilities settled	10,515	39,356
Accretion expense	-	-
Changes in estimated cash flows		
Estimated total liability	415,995	426,510

Landfill

Landfill closure and post-closure care requirements have been defined in accordance with The Environmental Management and Protection Act and include final covering and landscaping of the landfill, pumping of ground water, methane gas and leachate management, and ongoing environmental monitoring, site inspection and maintenance. The reported liability is based on estimates and assumptions with respect to events extending over a *[# of years]*-year period using the best information available to management. Future events may result in significant changes to the estimated total expense, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

The estimated remaining capacity of the landfill is *nil [0%]* – zero cubic metres (2024 - 0% - zero cubic metres) of its total estimated capacity of 500,000 cubic metres and its estimated remaining life is zero years (2024 – zero years). The period for post-closure care is estimated to be 5 years.

The unfunded liability for the landfill will be paid for *[explain how will be financed]*.

Asbestos

The municipality could own assets such as buildings which contain asbestos, and therefore, the municipality is legally required to perform abatement activities upon renovation or demolition of this asset. Abatement activities include handling and disposing of the asbestos in a prescribed manner when it is disturbed. Undiscounted future cash flows expected are an abatement cost in *[year]* of *[\$value]*. The estimated total liability of *[\$amount]* (Prior year 20X2- *[\$amount]*) is based on the sum of discounted future cash flows for abatement activities using a discount rate of *[rate]*% and assuming annual inflation of *[rate]*%. The municipality has (not) designated *funds* for settling the abatement activities.

[Note: the below will need to be completed for significant ARO's that are not included above]

On *[date]*, the municipality *[completed construction of/acquired]* an *[asset name]* that has an estimated useful life of *[number]* years. The municipality is legally required to *[description of the obligation]* at *[the end of its useful life/other applicable time]*. The *[asset/asset category]* is amortized over this period using the *[amortization method]*. In accordance with PS 3280, Asset Retirement Obligations, the municipality recognized the an Asset Retirement Obligation in the amount of *[dollar value, initially discounted future value of the estimated remediation amount]*. This balance was derived from an estimated undiscounted future remediation expenditure of *[amount]*, expected to be incurred in *[number]* of years. The associated discount rate applied was *[number]*%. *[If applicable, revisions to prior estimates associated with AROs should also be disclosed- including the nature, rationale and impact on net income]*. The above table describes all changes to the aforementioned ARO liability.

[In extenuating circumstances only, how any requirements for financial assurance and funding associated with asset retirement obligations, if legally required, are being met must also be disclosed]

[In some circumstances, recoveries may also be applicable. If this is the case, a disclosure of both the nature and amount should be made]

[In extenuating circumstances only:]

As of 31 December 20XX, the municipality is not able to reasonably estimate the ARO for *[the tangible capital asset]*, because of *[reasons]*. This obligation is *[either disclosed or accrued as liability]* in accordance with PS 3200, Liabilities. *[Any other information related to the liability that would contribute to the user's overall understanding of the matter should also be included].*

Municipality of **Town of Kindersley**
Notes to the Consolidated Financial Statements
As at December 31, 2025

13. Liability for Contaminated Sites

The municipality recognizes and estimates a liability of [\$] ([prior year] - [\$]) for remediation of [name of the contaminated sites] using [name of the valuation method]. The nature of the liability is [description of the nature of the liability including the event of transaction creating the liability]. The assumptions used in estimating the liability include [descriptions of assumptions and measurement basis used]. The amount of estimated recoveries is [\$] ([prior year] - [\$]).

[Note: additional disclosure is required of the estimated total undiscounted expenditures and discount rate (when a net present value technique is used), as well as the reason for not recognizing a liability, if appropriate.]

14. Long-Term Debt

a) The debt limit of the municipality is \$15,557,023. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the *Municipalities Act* section 161(1)).

Future principal and interest payments are as follows:

Year	Principal	Interest	Current Year Total	Prior Year Total
2026	511,816	115,869	627,685	1,514,140
2027	510,676	97,010	607,685	627,685
2028	550,197	77,488	627,685	607,685
2029	570,816	56,870	627,685	627,685
2030	592,398	35,347	627,745	627,685
2031	359,539	15,293	374,832	627,745
2032	213,124	5,924	219,048	374,832
2033	53,070	428	53,497	219,048
Balance	3,361,636	404,229	3,765,865	5,226,507

Water West Project: Bank loan repayment in a yearly principal installment plus interest at 3.42% due annually. The bank loans are secured by a general assignment of utility revenue receivable.

Future Principal repayments are estimated as follows:

Year	Principal	Interest	Current Total	Prior Year Total
2026	0	0	0	886,454
Balance	-	-	-	-

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

14. Long-Term Debt (Continued from pervious page)

Aquatic Centre: Bank loan repayment in quarterly principal installment plus interest at 3.15% due quarterly. The bank loans are secured by a general assignment of general revenue.

Future Principal repayments are estimated as follows:

Year	Principal	Interest	Current Total	Prior Year Total
2026	176,552	42,496	219,048	219,048
2027	182,180	36,869	219,048	219,048
2028	187,986	31,062	219,048	219,048
2029	193,978	25,070	219,048	219,048
2030	200,161	18,887	219,048	219,048
2031	206,541	12,507	219,048	219,048
2032	213,124	5,924	219,048	219,048
2033	53,070	428	53,497	219,048
Balance	1,413,593	173,243	1,586,836	

Aquatic Centre debt carries the following covenants: maintaining a minimum debt service ratio of 1.25:1, maintaining a maximum debt to equity of 3:1, maintaining a minimum current ratio of 1.25:1, and restricting management draws, bonuses, and dividends to maintain key financial ratios. As at December 31, 2025, the Municipality is in compliance with these covenants.

Lagoon: Bank loan repayment in quarterly principal installment plus interest at 1.76% due quarterly. The bank loans are secured by a general assignment of utility revenue receivable.

Future Principal repayments are estimated as follows:

Year	Principal	Interest	Current Total	Prior Year Total
2026	125,929	10,672	136,600	136,600
2027	128,163	8,437	136,600	136,600
2028	130,420	6,180	136,600	136,600
2029	132,752	3,848	136,600	136,600
2030	135,329	1,331	136,660	136,600
Balance	652,593	30,468	683,062	

CI Watermain Replacement: Bank loan repayment in quarterly principal installment plus interest at 5.153% due quarterly. The bank loans are secured by a general assignment of utility revenue receivable.

Future Principal repayments are estimated as follows:

Year	Principal	Interest	Current Total	Prior Year Total
2026	209,335	62,701	272,037	272,037
2027	200,333	51,704	252,037	272,037
2028	231,791	40,246	272,037	252,037
2029	244,085	27,952	272,037	272,037
2030	256,908	15,129	272,037	272,037
2031	152,998	2,786	155,784	272,037
Balance	1,295,449	200,518	1,495,968	

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

15. Lease Obligations

There are no lease obligations during the year.

16. Other Non-financial Assets

[List if any]

2025	2024

17. Contingent Liabilities

The municipality is contingently liable under terms of the Saskatchewan Association of Rural Municipalities Self-Insurance Plan for its proportionate share of claims and future claims in excess of the Plan's reserve fund.

The municipality is also contingently liable for the following:

[List if any]

Use one of the following if applicable-

The municipality has *[describe event]*. The outcome of these actions is likely to *[describe occurrence of the confirming future event]*, but the possible amount claimed cannot be reasonably estimated and accordingly, no provision has been made in these consolidated financial statements for any liability that may result. The municipality's share of settlement, if any, will be charged to expenses in the year in which the amount can be reasonably estimated.

or

The municipality has *[describe event]*. The outcome of these actions is likely to *[describe occurrence of the confirming future event]*, and a provision of *[\$_____]* has been made, but an amount in excess of this provision may need to be recorded in the future. *[Specify amount and range if applicable].*

or

The municipality has *[describe event]*. The outcome of these actions is not determinable as at the date of reporting and accordingly, no provision has been made in these consolidated financial statements for any liability that may result. If the outcome of these actions becomes likely to *[describe occurrence of the confirming future event]*, *[and the amount can be reasonably estimated (if not already the case),]* the municipality's share of settlement, if any, will be charged to expenses in that year.

Use one of the following if applicable-

The amount in question can be reliably estimated as *[Specify amount and range]*. The basis for the estimate is *[describe basis]*.

or

The reason for non-disclosure of an estimate is *[explain reason]*.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

18. Pension Plan

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality's pension expense in 2025 was \$253,795. The benefits accrued to the municipality's employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary, and the plan accrual rate. *[Description of contribution formulae.]*

Total current service contributions by the municipality to the MEPP in 2025 were \$253,795 (2024 - \$231,337). Total current service contributions by the employees of the municipality to the MEPP in 2025 were \$253,795 (2024 - \$231,337).

At December 31, 2024, the MEPP disclosed an actuarial deficiency/surplus of \$819,117,000. 2025 actuarial information was not available at the time these financial statements were completed.

For further information of the amount of MEPP deficiency/surplus information see: <https://mepp.plannera.ca/fund-information/plan-reporting>

Defined Contribution Plans: The municipality's *[specify applicable employee groups]* participate in a defined contribution pension plan. The municipality's contributions to the plan are expensed when due.

[General description of benefit plans, contribution formulae, and funding policy.]

[Description of significant changes to benefit plans during the period.]

19. Comparative Figures

Prior year comparative figures have been restated to conform to the current year's presentation.

20. Trusts Administered by the Municipality

The Municipality has no administered trusts.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

21. Related Parties

The consolidated financial statements include no transactions with related parties.

22. Contingent Assets

The Municipality has no contingent assets.

23. Contractual Rights

The Municipality has no contractual rights.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

24. Contractual Obligations and Commitments

The Municipality has no contractual obligations and commitments.

25. Restructuring Transactions

The Municipality has no restructuring transactions.

Municipality of Town of Kindersley
Notes to the Consolidated Financial Statements
As at December 31, 2025

26. Risk Management

Through its financial assets and liabilities, the municipality is exposed to various risks *[include applicable sections below]*.

[If section is not applicable: It is managements opinion that the municipality is not exposed to significant [credit / interest / exchange / liquidity] risks arising from these financial instruments.]

Credit Risk

Credit risk is the risk that one party to a financial instrument will fail to discharge their responsibilities with respect to the financial instrument, and in so doing, cause a loss for the other party. The financial instruments that potentially subject the municipality to credit risk consist of *[financial statement line items impacted, how this risk is mitigated and any changes in exposure to the risk from prior period]*.

The municipalities maximum exposure to credit risk as at December 31 is as follows:

	2025
<i>Taxes receivable - municipal</i>	1,485,616
<i>Other accounts receivable</i>	1,542,252
Maximum credit risk exposure	3,027,867

The municipality has mitigated its exposure to credit risk on financial instruments through *[description of collateral or other means to reduce credit risk by each class of financial instruments]*. At December 31 the municipality held *[description of collateral received]* with a carrying value of *[insert \$]*. *[insert policy for disposing of collateral assets if the items held are not readily converted to cash.]*

At December 31 the following *[insert financial asset category]* were past due but not impaired:

	30 days	60 days	90 days	Over 120
<i>Taxes receivable - municipal</i>	437,460			1,048,155
<i>Other accounts receivable</i>	1,542,252			
Net total	1,979,712	-	-	1,048,155

Liquidity Risk

Liquidity risk is the risk that the entity will encounter difficulty in meeting financial obligations as they fall due. The *[municipality]* undertakes regular cash flow analyses to ensure that there are sufficient cash resources to meet all obligations. The financial instruments that potentially subject the municipality to liquidity risk consist of *[financial statement line items impacted and how this risk is mitigated and any changes in exposure to the risk from prior period]*.

The following table outlines the maturity analysis of certain non-derivative and derivative financial liabilities as at December 31:

	Total	2025	2026	2027	Post 2027
<i>Accounts payable</i>	575,587		575,587		
	575,587	-	575,587	-	-

As at December 31, 2025

26. Risk Management continued

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: interest rate risk, currency and other price risk.

Interest Rate Risk

Interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The financial instruments that potentially subject the municipality to interest rate risk consist of *[financial statement line items impacted, how this risk is mitigated and any changes in exposure to the risk from prior period]*.

[If applicable: The municipality obtained a loan from [the loaner] in [year] with an interest rate of [%] plus prime rate. Since 2022, with significant inflation occurred, Bank of Canada has increased the prime rate from 2.70% to [current prime rate, 5.45% as of September 2022]. This change has result in an increase on interest payable on [the loan] by [amount] from 31 December 2024 to 31 December 2025, which may also increase the deficiency.

To mitigate this interest rate risk, *[the municipality]* entered into *[a forward rate agreement or future contract]* with *[the bank]* on terms of *[contract terms]*. The income earns from the *[forward/futures contract]* will offset the increase on the interest payable.

[Disclose the purpose for each class of derivatives held by the entity; including how derivatives support managing the nature and extent of interest rate risk].

Sensitivity Analysis of Interest Rate Changes:

	2025	
	1% increase in interest rate	1% decrease in interest rate
Increase (decrease to operating surplus (deficit)		
Increase (decrease to remeasurement gains (losses)		

Currency Risk

Currency risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in currency fluctuations. *[Disclose reference to purchases in US Dollars that result in exposure to currency risk and how this risk is mitigated]*.

[Disclose the purpose for each class of derivatives held by the entity; including how derivatives support managing the nature and extent of currency risk].

Other Price Risk

Other price risk is the risk that the future cash flows of a financial instrument will fluctuate due to changes in fair value of equity investments. The financial instruments that potentially subject the municipality to other price risk consist of *[financial statement line items impacted and how this risk is mitigated and any changes in exposure to the risk from prior period]*.

As at December 31, 2025

27. Public Private Partnerships:

[Only applicable if the municipality has entered into a P3 Partnership]

The [municipality] has entered into a public private partnership with [consider name of party]. Significant terms of the agreement are as follows; *[insert details about the agreement to the extent that they detail the amount, timing and uncertainties associated with future cashflows]*. Under this agreement key rights and obligations of the municipality are *[detail the rights and obligations of the municipality under the agreement]*. Key rights and obligations of [private organization name] are *[detail the rights and obligations of the private sector party under the agreement]*.

An asset has been recognized on the face of the statements in order to account for the *[describe the nature of the asset recognized]*. An infrastructure liability has also been reflected in the statements to account for the *[describe the nature of the liability recognized]*. During the *[current reporting period]*, *[detail any changes in the terms of the agreement that occurred during the reporting period]*.

Required assumptions made pertain to (include as applicable) the basis of recognition, discount rate and *[insert others as applicable]*. *[Insert basis for the underlying assumptions made]*.

[Disclose any other key components of the agreement such as renewal options, termination options, rights to receive assets, access obligations and rights granted to the partner].

28. Revenue

If applicable, disclose collection uncertainties associated with revenues:

The municipality has entered into a contract with [payor] to *[details of contract]*. The municipality does not expect to collect payments contractually owed in the amount of \$[amount].

If applicable, disclose significant concessionary terms associated with revenues:

The municipality has entered into a contract with [payor] to *[details of contract]*. The original amount of the transaction price associated with this contract was \$[amount]. Significant concessionary terms inclusive in this contract are *[insert description of concessionary terms]*.

29. Correction of Prior Period Error

Subsequent to the year ended December 31, 2025, the municipality identified an error in (describe error). Due to this error, the municipality's (describe misstatements that resulted from the error). The prior period comparative amounts have been restated from those previously reported to correct for this error. The correction of this error has impacted the municipality's consolidated financial statements as follows: (describe impact on current and prior period amounts).

30. Subsequent Events

[Describe the nature of the event, and an estimate of the financial effect, or a statement that an estimate cannot be made.]

31. Loan Guarantees

The municipality currently guarantees (describe loan guarantee and policy). The municipality monitors the status of these lines of credit, loans, and the financial position of the organizations. As at December 31, 2025 all loans and lines of credit (are in good standing and no provision has been recorded (2024 – \$nil) or provision of (\$____) has been recorded (2024 – \$). Organizations that have received a guarantee from the municipality also pledged (or not) various assets for security.

In 2025, the municipality provided capital loan guarantees to various organizations amounting to \$____ (2024 – \$____). The municipality's guarantees are set to expire between 2026 and 20XX (2024 – 2025 and 20XX).

In 2025, the municipality provided line of credit guarantees that have an aggregate value of \$____ (2024 – \$____).

Municipality of Town of Kindersley
Schedule 1: Schedule of Taxes and Other Unconditional Revenue
As at December 31, 2025

Schedule 1

	2025 Budget	2025	2024
TAXES			
General municipal tax levy	7,989,500	7,769,657	7,871,273
Abatements and adjustments	(50,000)	(51,823)	(47,153)
Discount on current year taxes			
Net Municipal Taxes	7,939,500	7,717,834	7,824,119
Potash tax share			
Trailer license fees	130,000	128,132	129,296
Penalties on tax arrears	255,000	283,451	288,496
Special tax levy	4,500	3,300	4,500
Other (Specify)			
Total Taxes	8,329,000	8,132,717	8,246,412
UNCONDITIONAL GRANTS			
Revenue Sharing	1,348,300	1,348,295	1,265,830
(Organized Hamlet)	-	-	-
Safe Restart	-	-	-
Other (Specify)	-	-	-
Total Unconditional Grants	1,348,300	1,348,295	1,265,830
GRANTS IN LIEU OF TAXES			
Federal	84,690	76,338	43,822
Provincial			
S.P.C. Electrical			
SaskEnergy Gas			
TransGas			
Central Services	27,190	27,174	26,346
SaskTel	13,400	12,573	12,437
Other (Specify)	11,870	11,110	10,163
Local/Other			
Housing Authority	47,240	48,273	60,184
C.P.R. Mainline			
Treaty Land Entitlement			
Other (Specify)			
Other Government Transfers			
S.P.C. Surcharge	397,000	354,192	396,492
Sask Energy Surcharge	159,000	144,215	144,318
Other (Specify)			
Total Grants in Lieu of Taxes	740,390	673,873	693,763
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	10,417,690	10,154,885	10,206,004

Municipality of Town of Kindersley
Schedule 2: Schedule of Operating and Capital Revenue by Function
As at December 31, 2025

Schedule 2 - 1

	2025 Budget	2025	2024
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	42,200	51,227	39,407
- Sales of supplies	500	48	65
- Other (Specify)	-	-	-
Total Fees and Charges	42,700	51,275	39,472
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Land sales - gain	-	85,595	3,432
- Investment income	431,500	380,581	669,768
- Commissions	-	-	-
- Other (Specify)	-	-	-
Total Other Segmented Revenue	474,200	517,451	712,672
Conditional Grants			
- Student Employment			
- MEEP			
- Other (Specify)			
Total Conditional Grants	-	-	-
Total Operating	474,200	517,451	712,672
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	690,224
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (Specify)	-	-	-
Total Capital	-	-	690,224
Restructuring Revenue (Specify, if any)			
Total General Government Services	474,200	517,451	1,402,896

PROTECTIVE SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges	122,800	135,689	285,126
- Other (Specify)			
Total Fees and Charges	122,800	135,689	285,126
- Tangible capital asset sales - gain (loss)			
- Intangible capital asset sales - gain (loss)			
- Other (Specify)			
Total Other Segmented Revenue	122,800	135,689	285,126
Conditional Grants			
- Student Employment			
- Local government	235,000	458,018	234,573
- MEEP			
- Other (Specify)			
Total Conditional Grants	235,000	458,018	234,573
Total Operating	357,800	593,707	519,698
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- Local government	-	-	-
- MEEP	-	-	-
- Other (Specify)	-	-	-
Total Capital	-	-	-
Restructuring Revenue (Specify, if any)			
Total Protective Services	357,800	593,707	519,698

	2025 Budget	2025	2024
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	2,500	1,050	-
- Sales of supplies	-	-	-
- Road Maintenance and Restoration Agreements	-	-	-
- Frontage	-	-	-
- Other (Specify) Airport	39,500	68,191	32,046
Total Fees and Charges	42,000	69,241	32,046
- Tangible capital asset sales - gain (loss)	18,500	10,766	92,862
- Intangible capital asset sales - gain (loss)	-	-	-
- Other (Specify)	-	-	-
Total Other Segmented Revenue	60,500	80,006	124,908
Conditional Grants			
- RIRG (CTP)	-	-	-
- Student Employment	-	-	-
- MEEP	-	-	-
- Other (Specify) Airport	45,000	18,000	45,000
Total Conditional Grants	45,000	18,000	45,000
Total Operating	105,500	98,006	169,908
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- RIRG (CTP, Bridge and Large Culvert, Road Const.)	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (Specify)	-	-	-
Total Capital	-	-	-
Restructuring Revenue (Specify, if any)			
Total Transportation Services	105,500	98,006	169,908

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES**Operating**

Other Segmented Revenue			
Fees and Charges			
- Waste and Disposal Fees	376,480	383,306	373,884
- Other (Specify)	43,500	47,807	68,140
Total Fees and Charges	419,980	431,113	442,024
- Tangible capital asset sales - gain (loss)	-	-	(7,272)
- Intangible capital asset sales - gain (loss)	-	-	-
- Other (Specify)	-	-	-
Total Other Segmented Revenue	419,980	431,113	434,752
Conditional Grants			
- Student Employment	-	-	-
- TAPD	30,000	25,041	39,277
- Local government	-	-	-
- MEEP	-	-	-
- Other (Specify)	-	-	-
Total Conditional Grants	30,000	25,041	39,277
Total Operating	449,980	456,154	474,029

Capital

Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- TAPD	-	-	55,000
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (Specify) Health Foundation	-	-	11,000
Total Capital	-	-	66,000
Restructuring Revenue (Specify, if any)			
Total Environmental and Public Health Services	449,980	456,154	540,029

Municipality of Town of Kindersley
Schedule 2: Schedule of Operating and Capital Revenue by Function
As at December 31, 2025

Schedule 2 - 3

	2025 Budget	2025	2024
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges	69,400	51,914	79,588
- Other (Specify)	-	-	-
Total Fees and Charges	69,400	51,914	79,588
- Tangible capital asset sales - gain (loss)	-	-	-
- Intangible capital asset sales - gain (loss)	-	-	-
- Other (Specify)	-	-	-
Total Other Segmented Revenue	69,400	51,914	79,588
Conditional Grants			
- Student Employment	-	-	-
- MEEP	-	-	-
- Other (Specify)	-	-	-
Total Conditional Grants	-	-	-
Total Operating	69,400	51,914	79,588
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (Specify)	-	-	-
Total Capital	-	-	-
Restructuring Revenue (Specify, if any)			
Total Planning and Development Services	69,400	51,914	79,588

RECREATION AND CULTURAL SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges	1,021,850	984,193	972,362
- Other (Specify)	20,000	31,000	62,100
Total Fees and Charges	1,041,850	1,015,193	1,034,462
- Tangible capital asset sales - gain (loss)	-	11,685	(315,094)
- Intangible capital asset sales - gain (loss)	-	-	-
- Other (Specify)	-	-	-
Total Other Segmented Revenue	1,041,850	1,026,878	719,369
Conditional Grants			
- Student Employment	-	-	-
- Local government	220,000	219,989	219,989
- MEEP	-	-	-
- Other (Specify) Crag	10,000	7,500	24,540
Total Conditional Grants	230,000	227,489	244,529
Total Operating	1,271,850	1,254,366	963,897
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)	-	-	-
- ICIP	-	-	563,615
- Local government	-	-	-
- Provincial Disaster Assistance	-	-	-
- MEEP	-	-	-
- Other (Specify)	-	-	-
Total Capital	-	-	563,615
Restructuring Revenue (Specify, if any)			
Total Recreation and Cultural Services	1,271,850	1,254,366	1,527,512

Municipality of Town of Kindersley
Schedule 2: Schedule of Operating and Capital Revenue by Function
As at December 31, 2025

Schedule 2 - 4

	2025 Budget	2025	2024
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	3,660,900	3,805,971	3,733,596
- Sewer	5,000	9,375	3,925
- Other (Specify)	15,000	15,000	14,997
Total Fees and Charges	3,680,900	3,830,346	3,752,518
- Tangible capital asset sales - gain (loss)	-	(3,116)	(24,038)
- Intangible capital asset sales - gain (loss)			-
- Other (Specify)			-
Total Other Segmented Revenue	3,680,900	3,827,230	3,728,480
Conditional Grants			
- Student Employment			-
- MEEP			-
- Other (Specify)			-
Total Conditional Grants	-	-	-
Total Operating	3,680,900	3,827,230	3,728,480
Capital			
Conditional Grants			
- Canada Community-Building Fund (CCBF)			-
- ICIP			-
- New Building Canada Fund (SCF, NRP)			-
- Clean Water and Wastewater Fund			-
- Provincial Disaster Assistance			-
- MEEP			-
- Other (Specify)			-
Total Capital	-	-	-
Restructuring Revenue (Specify, if any)			
Total Utility Services	3,680,900	3,827,230	3,728,480
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	6,409,630	6,798,828	7,968,111

SUMMARY

Total Other Segmented Revenue	5,869,630	6,070,281	6,084,893
Total Conditional Grants	540,000	728,548	563,378
Total Capital Grants and Contributions	-	-	1,319,839
Restructuring Revenue	-	-	-
TOTAL REVENUE BY FUNCTION	6,409,630	6,798,828	7,968,111

Municipality of Town of Kindersley

Schedule 3: Total Expenses by Function

As at December 31, 2025

Schedule 3 - 1

	2025 Budget	2025	2024
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	110,000	117,960	109,905
Wages and benefits	514,375	565,599	457,369
Professional/Contractual services	369,410	327,521	397,878
Utilities	58,000	54,074	56,780
Maintenance, materials and supplies	73,200	75,719	244,212
Grants and contributions - operating	14,100	8,692	5,435
- capital			-
Amortization of Tangible Capital Assets	40,000	40,096	40,096
Amortization of Intangible capital assets			-
Accretion of asset retirement obligation			-
Interest			-
Allowance for uncollectible	5,000	5,000	5,000
Other (Specify)			-
General Government Services	1,184,085	1,194,661	1,316,675
Restructuring (Specify, if any)			
Total General Government Services	1,184,085	1,194,661	1,316,675

PROTECTIVE SERVICES**Police protection**

Wages and benefits	88,500	89,297	84,049
Professional/Contractual services	467,050	449,811	440,458
Utilities	3,100	2,561	2,522
Maintenance, material and supplies	24,600	15,520	17,886
Amortization of Tangible Capital Assets			-
Amortization of Intangible capital assets			-
Accretion of asset retirement obligation			-
Grants and contributions - operating			-
- capital			-
Other (Specify) Bad debt		15,067	-

Fire protection

Wages and benefits	374,500	367,228	356,723
Professional/Contractual services	80,300	75,569	68,782
Utilities	57,200	46,614	52,644
Maintenance, material and supplies	235,700	222,412	163,529
Grants and contributions - operating			-
- capital			-
Amortization of Tangible Capital Assets	157,000	176,432	157,272
Amortization of Intangible capital assets			-
Interest			-
Accretion of asset retirement obligation			-
Other (Specify)			-

Protective Services	1,487,950	1,460,511	1,343,864
Restructuring (Specify, if any)			
Total Protective Services	1,487,950	1,460,511	1,343,864

TRANSPORTATION SERVICES

Wages and benefits	1,017,500	1,045,843	923,741
Professional/Contractual Services	814,950	746,993	673,275
Utilities	170,400	161,886	164,241
Maintenance, materials, and supplies	434,400	380,067	455,816
Gravel	50,000	34,064	27,196
Grants and contributions - operating			-
- capital			-
Amortization of Tangible Capital Assets	1,353,800	1,291,435	1,210,102
Amortization of Intangible capital assets			-
Interest			-
Accretion of asset retirement obligation			-
Other (Specify)			-

Transportation Services	3,841,050	3,660,288	3,454,372
Restructuring (Specify, if any)			
Total Transportation Services	3,841,050	3,660,288	3,454,372

Municipality of Town of Kindersley
Schedule 3: Total Expenses by Function
As at December 31, 2025

Schedule 3 - 2

	2025 Budget	2025	2024
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits	31,930	42,151	26,575
Professional/Contractual services	454,400	410,527	419,938
Utilities	-	-	-
Maintenance, materials and supplies	34,950	23,136	12,241
Grants and contributions - operating			-
o Waste disposal			-
o Public Health			-
- capital			-
o Waste disposal			-
o Public Health			-
Amortization of Tangible Capital Assets	27,900	27,708	27,708
Amortization of Intangible capital assets			-
Interest			-
Accretion of asset retirement obligation			-
Other (Specify)			-
Environmental and Public Health Services	549,180	503,522	486,461
Restructuring (Specify, if any)			
Total Environmental and Public Health Services	549,180	503,522	486,461

PLANNING AND DEVELOPMENT SERVICES			
Wages and benefits	122,500	128,098	110,701
Professional/Contractual Services	122,850	124,097	114,039
Grants and contributions - operating	419,340	417,901	193,708
- capital			
Amortization of Tangible Capital Assets			
Amortization of Intangible capital assets			
Interest			
Accretion of asset retirement obligation			
Other (Specify)			
Planning and Development Services	664,690	670,096	418,447
Restructuring (Specify, if any)			
Total Planning and Development Services	664,690	670,096	418,447

RECREATION AND CULTURAL SERVICES			
Wages and benefits	1,876,230	1,882,992	1,768,390
Professional/Contractual services	353,600	350,115	366,677
Utilities	729,800	666,332	717,559
Maintenance, materials and supplies	1,094,600	937,837	981,754
Grants and contributions - operating	187,230	162,779	194,954
- capital			
Amortization of Tangible Capital Assets	861,700	989,645	855,388
Amortization of Intangible capital assets			
Interest	53,500	47,874	53,236
Accretion of asset retirement obligation			
Allowance for uncollectible			
Other (Specify)			
Recreation and Cultural Services	5,156,660	5,037,574	4,937,958
Restructuring (Specify, if any)			
Total Recreation and Cultural Services	5,156,660	5,037,574	4,937,958

	2025 Budget	2025	2024
UTILITY SERVICES			
Wages and benefits	476,800	417,545	419,673
Professional/Contractual services	1,381,500	1,138,274	1,163,365
Utilities	242,200	222,193	216,583
Maintenance, materials and supplies	521,500	386,306	275,230
Grants and contributions - operating			-
- capital			-
Amortization of Tangible Capital Assets	690,000	767,233	665,852
Amortization of Intangible capital assets			-
Interest	139,800	106,583	92,905
Accretion of asset retirement obligation			-
Allowance for Uncollectible			-
Other (Specify)			-
Utility Services	3,451,800	3,038,133	2,833,608
Restructuring (Specify, if any)			
Total Utility Services	3,451,800	3,038,133	2,833,608
TOTAL EXPENSES BY FUNCTION	16,335,415	15,564,787	14,791,384

Municipality of
Schedule 4: Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2025

Town of Kindersley
Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	51,275	135,689	69,241	431,113	51,914	1,015,193	3,830,346	5,584,770
Tangible Capital Asset Sales - Gain	-	-	10,765	-	-	11,685	(3,116)	19,335
Intangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	85,595	-	-	-	-	-	-	85,595
Investment Income	380,581	-	-	-	-	-	-	380,581
Commissions	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	458,018	18,000	25,041	-	227,489	-	728,548
- Capital	-	-	-	-	-	-	-	-
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	517,451	593,707	98,006	456,154	51,914	1,254,366	3,827,230	6,798,828
Expenses (Schedule 3)								
Wages & Benefits	683,559	456,525	1,045,843	42,151	128,098	1,882,992	417,545	4,656,713
Professional/ Contractual Services	327,521	525,380	746,993	410,527	124,097	350,115	1,138,274	3,622,907
Utilities	54,074	49,176	161,886	-	-	666,332	222,193	1,153,661
Maintenance Materials and Supplies	75,719	237,931	414,131	23,136	-	937,837	386,306	2,075,060
Grants and Contributions	8,692	-	-	-	417,901	162,779	-	589,371
Amortization of Tangible Capital Assets	40,096	176,432	1,291,435	27,708	-	989,645	767,233	3,292,549
Amortization of intangible capital assets	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	47,874	106,583	154,457
Accretion of asset retirement obligation	-	-	-	-	-	-	-	-
Allowance for Uncollectible	5,000	-	-	-	-	-	-	5,000
Restructurings	-	-	-	-	-	-	-	-
Other	-	15,067	-	-	-	-	-	15,067
Total Expenses	1,194,661	1,460,511	3,660,288	503,522	670,096	5,037,574	3,038,133	15,564,787
Surplus (Deficit) by Function	(677,211)	(866,804)	(3,562,282)	(47,368)	(618,182)	(3,783,208)	789,097	(8,765,958)
Taxes and other unconditional revenue (Schedule 1)								10,154,885
Net Surplus (Deficit)								1,388,927

Municipality of Town of Kindersley
Schedule 5: Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2024

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	39,472	285,126	32,046	442,024	79,588	1,034,462	3,752,518	5,665,235
Tangible Capital Asset Sales - Gain	-	-	92,862	(7,272)	-	(315,094)	(24,038)	(253,542)
Intangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	3,432	-	-	-	-	-	-	3,432
Investment Income	669,768	-	-	-	-	-	-	669,768
Commissions	-	-	-	-	-	-	-	-
Other Revenues	-	-	-	-	-	-	-	-
Grants - Conditional	-	234,573	45,000	39,277	-	244,529	-	563,378
- Capital	690,224	-	-	66,000	-	563,615	-	1,319,839
Restructurings	-	-	-	-	-	-	-	-
Total Revenues	1,402,896	519,698	169,908	540,029	79,588	1,527,512	3,728,480	7,968,111
Expenses (Schedule 3)								
Wages & Benefits	567,273	440,772	923,741	26,575	110,701	1,768,390	419,673	4,257,125
Professional/ Contractual Services	397,878	509,240	673,275	419,938	114,039	366,677	1,163,365	3,644,412
Utilities	56,780	55,166	164,241	-	-	717,559	216,583	1,210,329
Maintenance Materials and Supplies	244,212	181,414	483,013	12,241	-	981,754	275,230	2,177,863
Grants and Contributions	5,435	-	-	-	193,708	194,954	-	394,097
Amortization of Tangible Capital Assets	40,096	157,272	1,210,102	27,708	-	855,388	665,852	2,956,418
Amortization of Intangible capital assets	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	53,236	92,905	146,141
Accretion of asset retirement obligation	-	-	-	-	-	-	-	-
Allowance for Uncollectible	5,000	-	-	-	-	-	-	5,000
Restructurings	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total Expenses	1,316,675	1,343,864	3,454,372	486,461	418,447	4,937,958	2,833,608	14,791,384
Surplus (Deficit) by Function	86,222	(824,165)	(3,284,465)	53,568	(338,859)	(3,410,446)	894,872	(6,823,274)
Taxes and other unconditional revenue (Schedule 1)								
								10,206,004
Net Surplus (Deficit)								3,382,731

Municipality of
Schedule 6: Consolidated Schedule of Tangible Capital Assets by Object
As at December 31, 2025

Schedule 6

2024

2025

	General Assets					Infrastructure Assets		General/ Infrastructure Assets Under Construction	Total
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets	Public Private Partnerships		
Asset cost									
Opening Asset costs	1,873,895	17,922,692	34,069,964	2,945,166	10,725,701	57,148,099	-	1,205,729	125,891,247
Additions during the year	230,000	24,938	550,037	1,125,505	661,672	2,163,708	-	54,442	4,810,301
Disposals and write-downs during the year	-	-	-	-	(36,575)	(138,478)	-	-	(175,053)
Transfers (from) assets under construction	-	-	-	-	-	-	-	-	-
Transfer of Capital Assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Asset Costs	2,103,895	17,947,630	34,620,000	4,070,671	11,350,799	59,173,329	-	1,260,171	130,526,495
Accumulated Amortization Cost									
Opening Accumulated Amortization Costs	-	3,169,543	7,260,697	1,817,365	4,684,099	20,345,249	-	-	37,276,954
Add: Amortization taken	-	387,154	666,183	159,395	536,290	1,543,527	-	-	3,292,549
Less: Accumulated amortization on disposals	-	-	-	-	(29,260)	(127,627)	-	-	(156,887)
Transfer of Capital Assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-	-
Closing Accumulated Amortization	-	3,556,697	7,926,880	1,976,761	5,191,130	21,761,149	-	-	40,412,616
Net Book Value	2,103,895	14,390,933	26,693,121	2,093,910	6,159,669	37,412,180	-	1,260,171	90,113,879

- Total contributed/donated assets received in 2025 \$ -
- List of assets recognized at nominal value in 2025 are:
 - Infrastructure Assets \$ -
 - Vehicles \$ -
 - Machinery and Equipment \$ -
- Amount of interest capitalized in Schedule 6 \$ -

Municipality of
Schedule 7: Consolidated Schedule of Tangible Capital Assets by Function
As at December 31, 2025

Town of Kindersley

Schedule 7

	2025						2024	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Assets								
Asset cost								
Opening Asset costs	1,609,935	5,146,449	37,628,205	1,092,763	-	36,034,572	44,379,323	125,891,247
Additions during the year	-	1,449,061	2,249,172	-	-	321,697	790,371	4,810,301
Disposals and write-downs during the year	-	-	(124,870)	-	-	(36,575)	(13,607)	(175,053)
Transfer of Capital Assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Asset Costs	1,609,935	6,595,509	39,752,506	1,092,763	-	36,319,695	45,156,087	130,526,495
Amortization								
Accumulated								
Opening Accumulated Amortization Costs	807,026	1,279,002	16,047,630	770,756	-	8,598,549	9,773,990	37,276,954
Add: Amortization taken	40,096	176,432	1,291,435	27,708	-	989,645	767,233	3,292,549
Less: Accumulated amortization on disposals	-	-	(117,136)	-	-	(29,260)	(10,491)	(156,887)
Transfer of Capital Assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	847,122	1,455,435	17,221,929	798,464	-	9,558,934	10,530,732	40,412,616
Net Book Value	762,813	5,140,075	22,530,577	294,299	-	26,760,760	34,625,355	90,113,879
								88,614,293

Municipality of
Schedule 8: Consolidated Schedule of Intangible Capital Assets by Object
 As at December 31, 2025

Town of Kindersley

Schedule 8

		2025					2024	
		General Assets					Asset Category TBD	
		TBD	TBD	TBD	TBD	TBD	Assets Under Construction	Total
		TBD	TBD	TBD	TBD	TBD		
Asset cost								
Opening Asset costs		-	-	-	-	-	-	-
Additions during the year		-	-	-	-	-	-	-
Disposals and write-downs during the year		-	-	-	-	-	-	-
Transfers (from) assets under construction		-	-	-	-	-	-	-
Transfer of Intangible Capital Assets related to restructuring (Schedule 13)		-	-	-	-	-	-	-
Closing Asset Costs		-	-	-	-	-	-	-
Accumulated Amortization Cost								
Opening Accumulated Amortization Costs		-	-	-	-	-	-	-
Add: Amortization taken		-	-	-	-	-	-	-
Less: Accumulated amortization on disposals		-	-	-	-	-	-	-
Transfer of Intangible Capital Assets related to restructuring (Schedule 13)		-	-	-	-	-	-	-
Closing Accumulated Amortization		-	-	-	-	-	-	-
Net Book Value		-	-	-	-	-	-	-

Municipality of
Schedule 9: Consolidated Schedule of Intangible Capital Assets by Function
 As at December 31, 2025

Town of Kindersley

Schedule 9

	2025						2024	
	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total
Assets								
Asset cost								
Opening Asset costs	-	-	-	-	-	-	-	-
Additions during the year	-	-	-	-	-	-	-	-
Disposals and write-downs during the year	-	-	-	-	-	-	-	-
Transfer of Intangible Capital Assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Asset Costs	-	-	-	-	-	-	-	-
Amortization								
Accumulated Amortization Cost								
Opening Accumulated Amortization Costs	-	-	-	-	-	-	-	-
Add: Amortization taken	-	-	-	-	-	-	-	-
Less: Accumulated amortization on disposals	-	-	-	-	-	-	-	-
Transfer of Intangible Capital Assets related to restructuring (Schedule 13)	-	-	-	-	-	-	-	-
Closing Accumulated Amortization Costs	-	-	-	-	-	-	-	-
Net Book Value	-	-	-	-	-	-	-	-

Municipality of Town of Kindersley
Schedule 10: Consolidated Schedule of Accumulated Surplus
As at December 31, 2025

Schedule 10

	2024	Changes	2025
UNAPPROPRIATED SURPLUS	8,173,648	226,150	8,399,798
APPROPRIATED RESERVES			
Machinery and Equipment	1,897,679	(906,868)	990,811
Public Reserve	145,537	-	145,537
Capital Trust	462,640	(362,640)	100,000
Utility	912,036	(18,376)	893,660
Other (Specify)	6,575,044	(399,071)	6,175,973
Total Appropriated	9,992,936	(1,686,955)	8,305,981
ORGANIZED HAMLETS (add lines if required)			
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Organized Hamlet of (Name)	-	-	-
Total Organized Hamlets	-	-	-
NET INVESTMENT IN CAPITAL ASSETS			
Tangible capital assets (Schedule 6, 7)	88,614,293	1,499,586	90,113,879
Intangible capital assets (Schedule 8, 9)	-	-	-
Less: Related debt	(7,310,126)	1,350,146	(5,959,980)
Net Investment in Capital Assets	81,304,167	2,849,732	84,153,899
Accumulated Surplus (Deficit) excluding remeasurement gains (losses)	99,470,753	1,388,927	100,859,679

Municipality of
Schedule 11: Schedule of Mill Rates and Assessments
As at December 31, 2025

Town of Kindersley

Schedule 11

	PROPERTY CLASS					
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)
Taxable Assessment	2,177,780	319,688,000	38,370,160	-	248,751,374	
Regional Park Assessment						
Total Assessment						608,987,314
Mill Rate Factor(s)	1.0105	0.8510	0.8510	-	1.2125	
Total Base/Minimum Tax (generated for each property class)	-	967,200	341,100		376,100	1,684,400
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	24,757	3,613,456	517,327		3,614,117	7,769,657

MILL RATES:		MILLS
Average Municipal*		12.76
Average School*		5.12
Potash Mill Rate		-
Uniform Municipal Mill Rate		11.25

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority).

Municipality of **Town of Kindersley**
Schedule 12: Schedule of Council Remuneration
As at December 31, 2025

Schedule 12

Position	Name	Remuneration	Reimbursed Costs	Total
Reeve/Mayor	Ken Francis	35,130	2,202	37,331
Councillor	Robert Anderson	12,880		12,880
Councillor	Randy Ervine	12,866	1,316	14,182
Councillor	Warren Schaffer	16,059	1,511	17,570
Councillor	Kevin Martin	12,874		12,874
Councillor	Shaun Henry	12,880		12,880
Councillor	Anthony Barlow	9,900		9,900
				-
				-
				-
				-
				-
				-
				-
Total		112,590	5,028	117,618

	2025
Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date:	
Cash and Cash Equivalents	-
Investments	-
Taxes Receivable - Municipal	-
Other Accounts Receivable	-
Assets Held for Sale	-
Long-Term-Receivable	-
Debt Charges Recoverable	-
Derivative Assets	-
Bank Indebtedness	-
Accounts Payable	-
Accrued Liabilities Payable	-
Derivative Liabilities	-
Deposits	-
Deferred Revenue	-
Asset Retirement Obligation	-
Liability for Contaminated Sites	-
Infrastructure Liability	-
Other Liabilities	-
Long-Term Debt	-
Lease Obligations	-
Tangible Capital Assets	-
Intangible Capital Assets	-
Prepayments and Deferred Charges	-
Stock and Supplies	-
Other	-
Total Net Carrying Amount Received (Transferred)	-